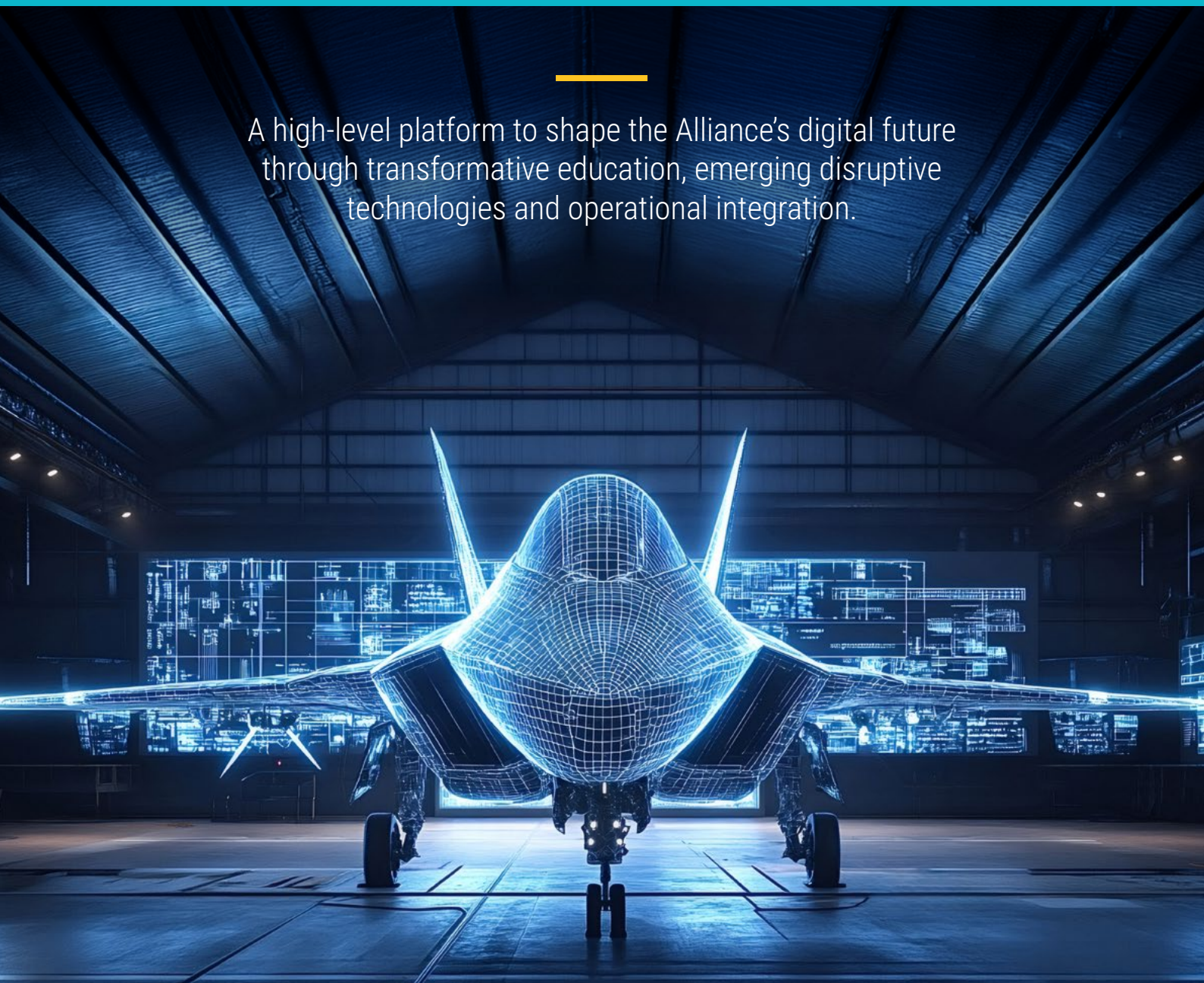
NATO DIGITAL ANNUAL DISCIPLINE CONFERENCE 2025

20–23 May 2025 | NCI Academy, Oeiras, Portugal

Driving NATO's Digital Advantage **Through Innovation**

A high-level platform to shape the Alliance's digital future through transformative education, emerging disruptive technologies and operational integration.



IKE Institute of Innovation & Knowledge Exchange

University of Plymouth Research and Innovation

PML Plymouth Marine Laboratory

Steatite

Sonardyne

NATO OTAN NATO Communications and Information Academy NCI

NATO OTAN Allied Command Transformation Norfolk, Virginia | USA

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FEATURED STRATEGIC PRESENTATIONS

Towards **Point Zero**

Setting the Course for NATO's Digital Discipline

Prof. Sam Medhat
Institute of Innovation and Knowledge Exchange **CEO**

and **Senior Mentor** – NATO Allied Command Transformation

This opening keynote by Prof. Sam Medhat marks a pivotal shift from legacy C3 structures to a new, data-centric, AI-enabled Digital Discipline. It lays out a forward-looking strategy for empowering force readiness, synchronising operations, and reinforcing decision dominance across the Alliance.

> This is where NATO begins its digital convergence—towards Point Zero, where data, decisions, and domain coordination unite.

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Using **Digital Twins** as a Best Composite Picture of Our Oceans

By combining data and simulation, we unlock predictive clarity in a constantly shifting maritime domain.

PML | Plymouth Marine Laboratory

Prof. James Prof James Fishwick,
Prof. Matthew Palmer & Dr. Tom Mansfield
Plymouth Marine Laboratories

Explore how **digital twin technologies** are revolutionising maritime situational awareness. This session highlights how dynamic, data-fed models of the ocean environment can enhance operational planning, undersea awareness, and environmental security—crucial for NATO's evolving maritime doctrine.

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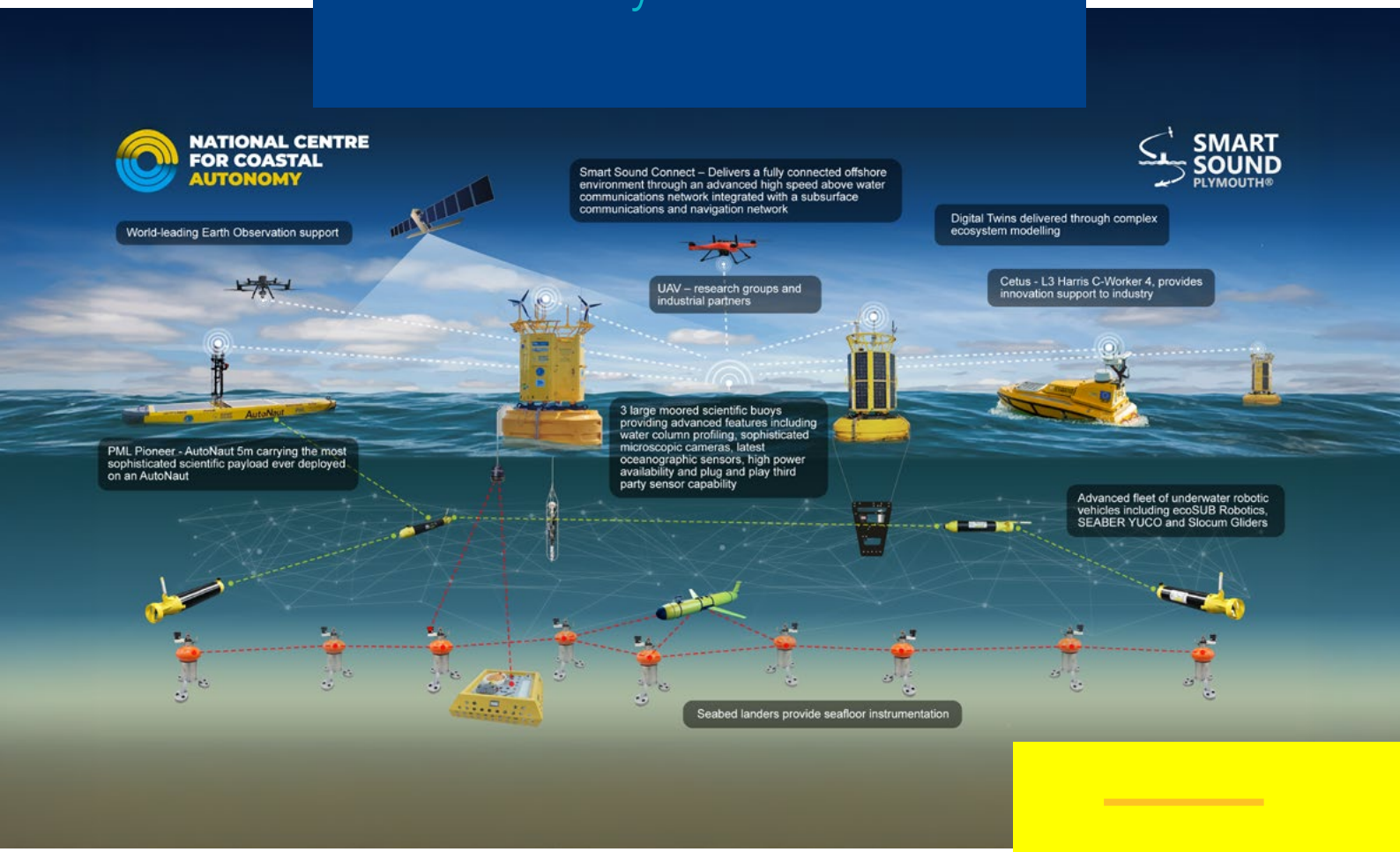
Advanced Maritime **Above & Below** Water Communications Systems



The future of joint maritime operations depends on seamless connectivity — from seabed to surface and beyond.

Prof. Alex Nimmo-Smith
University of Plymouth

Dr. Darryl Newborough
Sonardyne

Seb Leaver
Steatite

As NATO operations become increasingly joint and multi-domain, resilient communication systems are vital. This session showcases cutting-edge surface–subsurface communication technologies, including Smart Sound Connect, and their potential to transform above/below water interoperability in contested environments.

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